Telehealth and Value in Primary Care

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Value of Telemedicine-Enhanced Care



Age 6 mo., dropped off at childcare, 7:30 this morning.

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Diagnosis: acute otitis media

Outcomes that Matter: Family Perspective



Usual Care

Child seen 4 hr later First dose of medication 6 hr later

Benefits

Patient to Provider Telemedicine

Child seen now First pain medication now First antibiotic 1-2 hr later

Cost to the Family and Community



- Office , Urgent Care or ED exam room space
- Personnel costs: nurses and med-techs
- Parent misses ½ day of work
- Transportation costs (?ambulance)
- Parking cost
- Payment for ED visit: \$650
- Medication costs
- Provider cost



- Little or no cost for patient exam room space
- Patient-end equipment and connectivity
- No incremental cost for provider space or equipment
- Personnel costs: med-tech (telemed assistant) and scheduler
- No transportation or parking cost
- Parent misses no work
- Payment for telemed visit: \$75
- Medication costs (equal)
- Provider cost (equal or less)



Child site

Secure internet connection

Provider site



Video conference window view at clinician site



WAITING ROOM						
ID	Name		Orig Site			
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2719	10204	Kierra	Lewis Street YMCA			
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Video conference window view at child site



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Effectiveness: Absence from Child Care Due to Illness



* Absence due to illness in mean days per week per 100 registered child-days.

Effectiveness and Efficiency: Summary

- Reduction in absence from child care due to illness: 63%
- Visits completed > 14,000
- In child care, schools, center for special needs children, neighborhood/after-hours sites > 70 sites
- Completion rate: 97% (3% referred to higher level of care)
- Would otherwise have gone to ED, Urgent Care or office: 94%
- Allowed parent to stay at work/school: 93% (estimated time saved = 4.5hr/visit)

Effectiveness and Efficiency: Summary

- Continuity with Primary Care Medical Home: 83%
- Provider participation:
 - primary care practices = 10
 - providers > 70
- Local payer reimbursement:
 - City children covered ~ 90% (Medicaid managed care, Commercial)
 - Not yet paying: FFS Medicaid ~6%
 - Uninsured ~ 4%

Effectiveness and Efficiency: Potential

- Observed reduction in ED visits:
 - ✓ Fewer among children in regular city elementary schools and childcare - at least 22%
 - ✓ Fewer among special needs children attending a child development center almost 50%
- Pediatric primary care office visits appropriate for telemedicine = 85%
- Pediatric emergency department visits appropriate for telemedicine = 40%

Newer Primary Care Models

Pediatric Acute-Illness Care

Neighborhood/after-hours access - avoid ED

Pediatric Chronic Problem Care

- Asthma management avoid school absence, ED, hospital
- ♦ ADHD management avoid grade retention, school dropout

Pediatric Dentistry

Dental screening – avoid extensive dental work, tooth loss

Geriatric Acute-Illness Care

- Senior Living Communities avoid ED, hospital
- Home-based monitoring detection deterioration early, avoid ED, hospital

Primary Care Applications

- Unlimited
- Health care is fundamentally a process of information acquisition, interpretation and exchange
- At some point in the care process for any problem, it is advantageous to patients to engage at a distance.

Barriers

- Deeply entrenched care process
- Human response to uncertainty
- Provider scarcity
- Fee-for-service financing
- Productivity measured as units of service
- Lack of relevant regulations
- Lack of established "best practices"

Value and the

Continuums of Information Requirements and Capacity



Facilitators

- Organize into Integrated Practice Units (IPUs)
- Measure and focus on outcomes that are most meaningful to patients
- Cost-based accounting
- Bundled payment for care cycles
- Enabling information technologies (the continuum)
- Care guidelines ("best practices") and regulations enabling all the above

20,000 Foot Perspective

- **Disruptive innovation** Clayton Christenson
- Creative destruction Joseph Schumpeter

• "All costs are variable in the long run"