

# Health Care Reform Depends on Family Medicine: Walk softly BUT keep the stick close

Robert Phillips MD MSPH  
The Robert Graham Center



*AAFP Center for Policy Studies*

# Agenda

- Healthcare Reform about the Economy this time
- Primary Care seen as a solution
  - Lower costs, better population health
- Giving everyone insurance without sufficient access to primary care = EXPENSIVE
- Physician shortage? Poor Distribution? Both
- Primary Care Pipeline sprung a leak
- Now the stick

# Why Health Reform Now?

**THE WALL STREET JOURNAL.**

WSJ.com

OPINION | MAY 15, 2009

## Health Costs Are the Real Deficit Threat

*That's why President Obama is making health-care reform a priority.*

By PETER R. ORSZAG

"Over the long run, the deficit impact of every other fiscal policy variable is swamped by the impact of health-care costs."

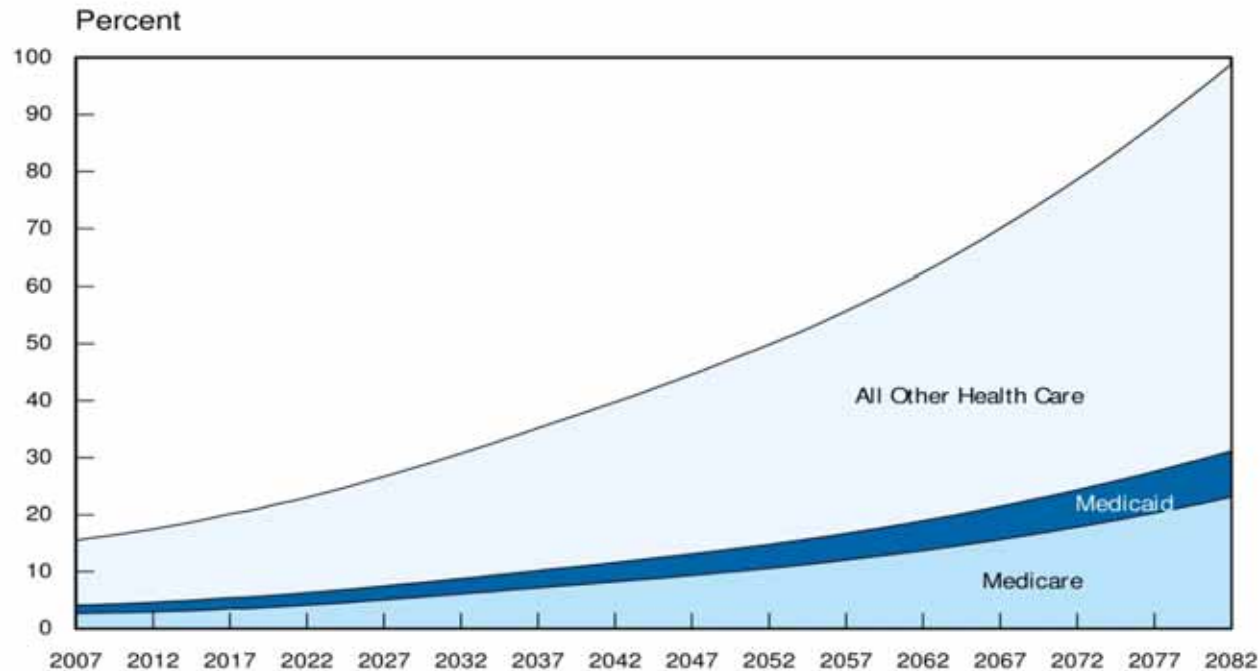
CENTER

AAFP Center for Policy Studies

# The Curve We're On



## Spending on Health Care as a Percentage of Gross Domestic Product Under an Assumption That Excess Cost Growth Continues at Historical Averages



Source: CBO

# Health Care Spending

- 16% of the US Economy (\$2.3 trillion)

BUT

- From 2000 – 2005 healthcare devoured nearly 25% of our Economic Growth
- Now consumes 1/3<sup>rd</sup> of Federal and State Taxes

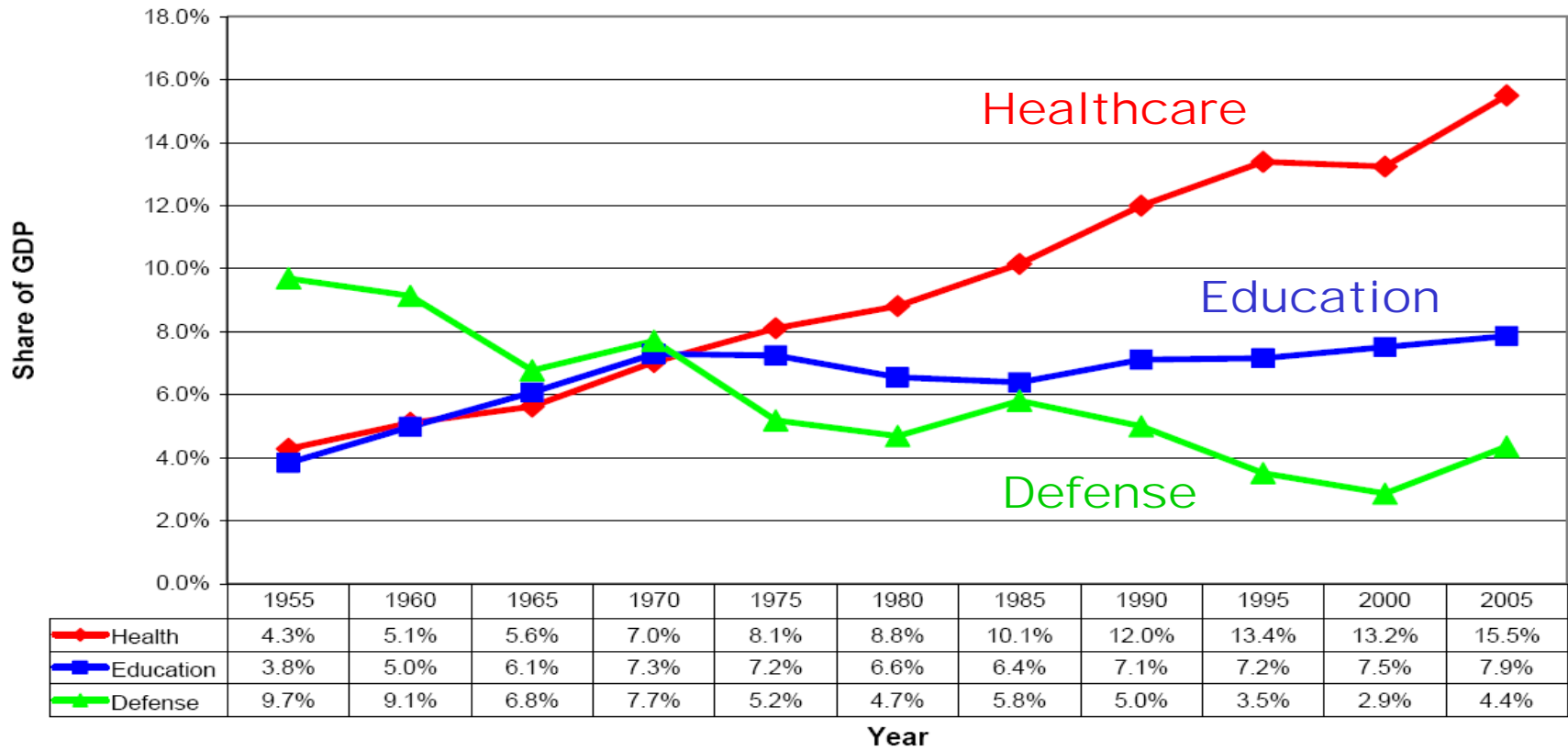


ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# Healthcare Competes with Health

**HEALTH, EDUCATION, AND DEFENSE SHARES  
OF U.S. GDP, 1955 - 2005**



# White House Strategy

- Keep Health Reform THE Priority

*"We can't allow the cost of health care to continue strangling our economy."*

President Obama April 14, 2009

*"The cost of health care is crushing businesses and families"*

Kathleen Sebelius, Secretary of HHS  
May 5, 2009



ROBERT  
GRAHAM  
CENTER

AAFP Center for Policy Studies

# Primary Care Ascendancy

- “Overhaul of the health care system must not only provide for universal coverage but also for more primary care doctors and nurses to ensure that an insurance card actually gives the holder access to treatment.”

**Rep. Henry Waxman**

Hearing: Making Health Care Work for  
American Families: Improving Access to Care  
March 24, 2009



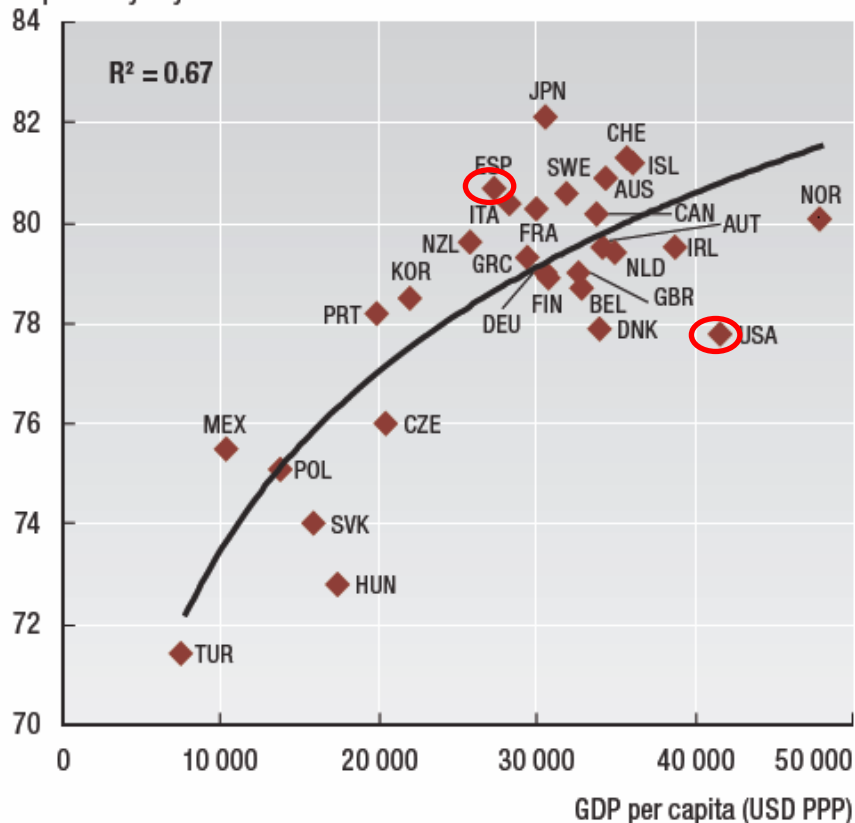
# Primary Care Ascendancy

"meaningful, comprehensive reform must increase the value placed on primary care and redefine the role that primary care provides in our health system...My own view is primary care docs have to be paid quite a bit more, and we are going to provide for that."

**Sen. Max Baucus**, chair  
Senate Finance Committee  
April, 2009

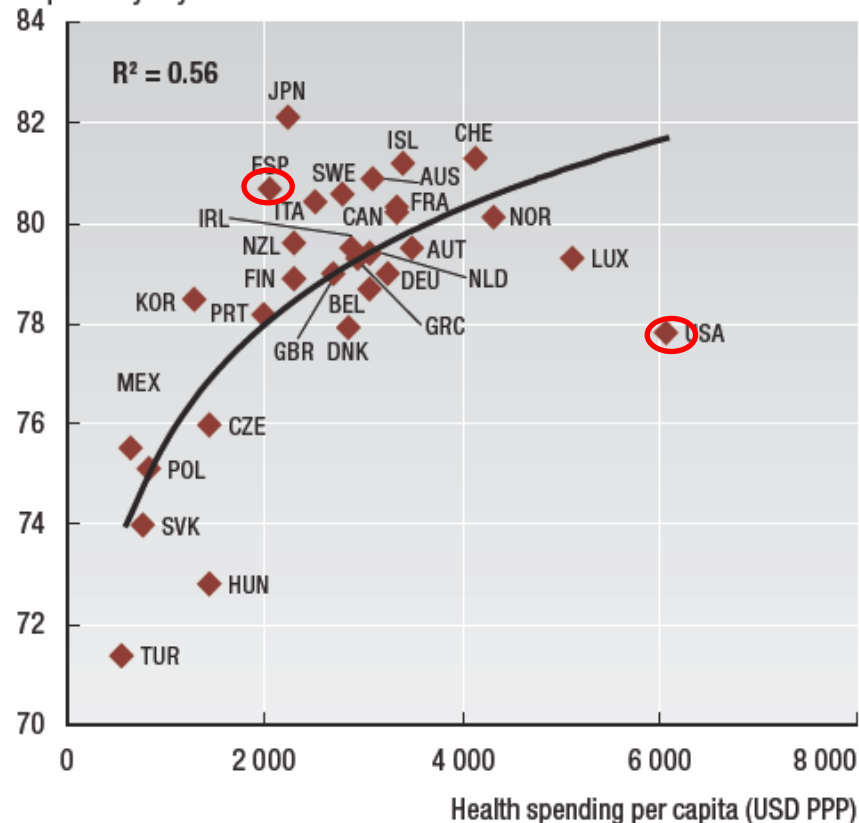
Life expectancy at birth and GDP  
per capita, 2005

Life expectancy in years



Life expectancy at birth and health spending  
per capita, 2005

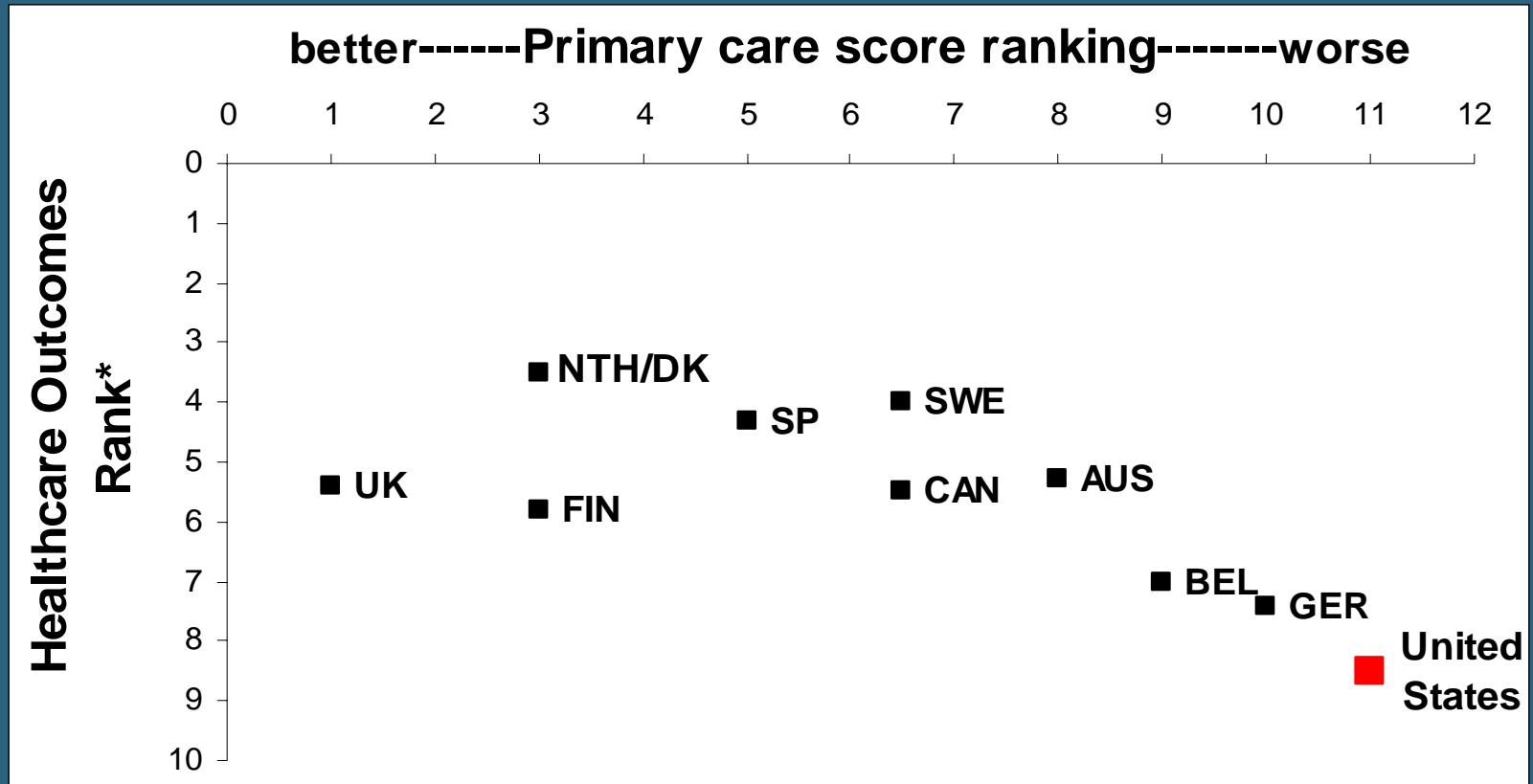
Life expectancy in years



The Honorable Bernat Soria, MD PhD Health Minister of Spain

October 17, 2008 Patient Centered Primary Care Collaborative Summit, Washington, DC.

# Primary-care score vs health outcomes



\*Rank based on patient satisfaction, expenditures per person, 14 health indicators, and medications per person in Australia, Belgium, Canada, Denmark, Finland, Germany, Netherlands, Spain, Sweden, United Kingdom, United States

# Spain's Conversion: A Guide for the US?

- National Health System ----1986
- 1986--First Primary Care Health Center
- 2006--13,000 PC Health Centers
  - 1 : 1,350 = PC:population
- 8.4% of GDP
- 4<sup>th</sup> among the 19 most developed countries  
*Health Affairs ( Health Affairs 27: 58-71 (2008);)*
- 6<sup>th</sup> among 191 countries  
*British Medical Journal (2001)*

The Honorable Bernat Soria, MD PhD Health Minister of Spain

October 17, 2008 Patient Centered Primary Care Collaborative Summit, Washington, DC.



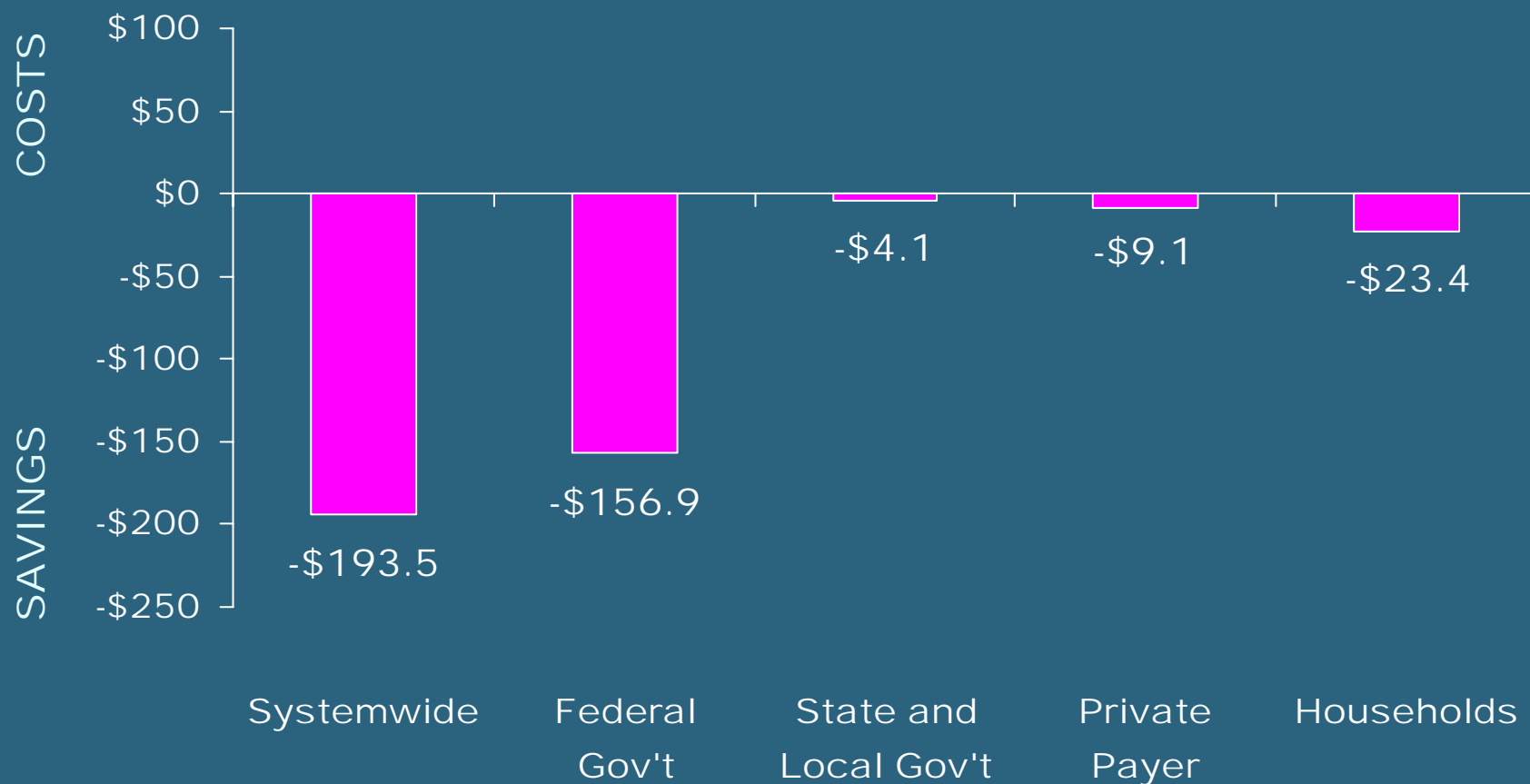
*AAFP Center for Policy Studies*

# Current Contribution of Primary Care

- Only 5-6% of total expenditures in the current U.S. health care system are for primary care.
- In spite of this low level of investment, there is demonstrable positive impact:
  - Adults with an established relationship with a primary care physician had 33% lower costs of care, and were 19% less likely to die. (Starfield)
- The movement towards Patient Centered Medical Homes builds upon the current efficiency and quality of primary care practices...and improves them.

# Strengthening Primary Care and Care Coordination in Medicare: Distribution of 10-Year Impact on Spending

Dollars in billions



Source: C. Schoen et al., *Bending the Curve: Options for Achieving Savings and Improving Value in U.S. Health Spending*, The Commonwealth Fund, December 2008.

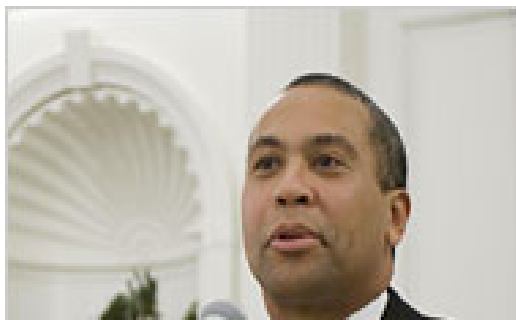
# Why Primary Care? Massachusetts

## ■ P Massachusetts Faces Costs of Big Health Care Plan

By KEVIN SACK

Published: March 15, 2009

■ 2 BOSTON — Three years ago, Massachusetts enacted perhaps the boldest state health care experiment in American history, bringing near-universal coverage to the commonwealth with Paul Revere speed.



To make it happen, Democratic lawmakers and Gov. [Mitt Romney](#), a Republican, made an expedient choice, deferring until another day any serious effort to control the state's runaway

SIGN IN TO

PRINT

SINGLE

REPRINT

SHARE

ARTICLE TOOLS  
SPONSORED BY

(500)S

# Insuring Everyone

- Massachusetts cost model
  - Cost of care for all people currently without a usual source of care  
\$125 billion - \$145 billion
- Enhanced PC cost model
  - Give everyone cost of Best 5 states:  
Save \$70 billion to Medicare
  - Give everyone cost outcomes of Community Health Centers: Save \$450 billion



# Need to build Primary Care Capacity Now

- So, with a higher per capita GDP, fewer uninsured and less rural-urban separation than Louisiana, Massachusetts has struggled to guarantee comprehensive primary care access for its population



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# Considered by Congress Now/

- Primary Care Payment
- Primary Care Workforce
- Primary Care Extension Agent
- Patient Centered Medical Home
- Moving residency training into community
- Community Health Care Teams



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# PC Payment

- Senate Finance proposes 5% bonus on Medicare claims for docs who provide 60% of care in ambulatory settings



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

Proposed Adjustment in allowed charges	% increase in average physician Medicare annual revenue	
	Family Medicine/GP	Family Medicine/GP
5%	\$1,977	2.5% (0.68%)
25%	\$9,884	12.5% (3.4%)
50%	\$19,768	24.9% (6.7%)

\$300 million

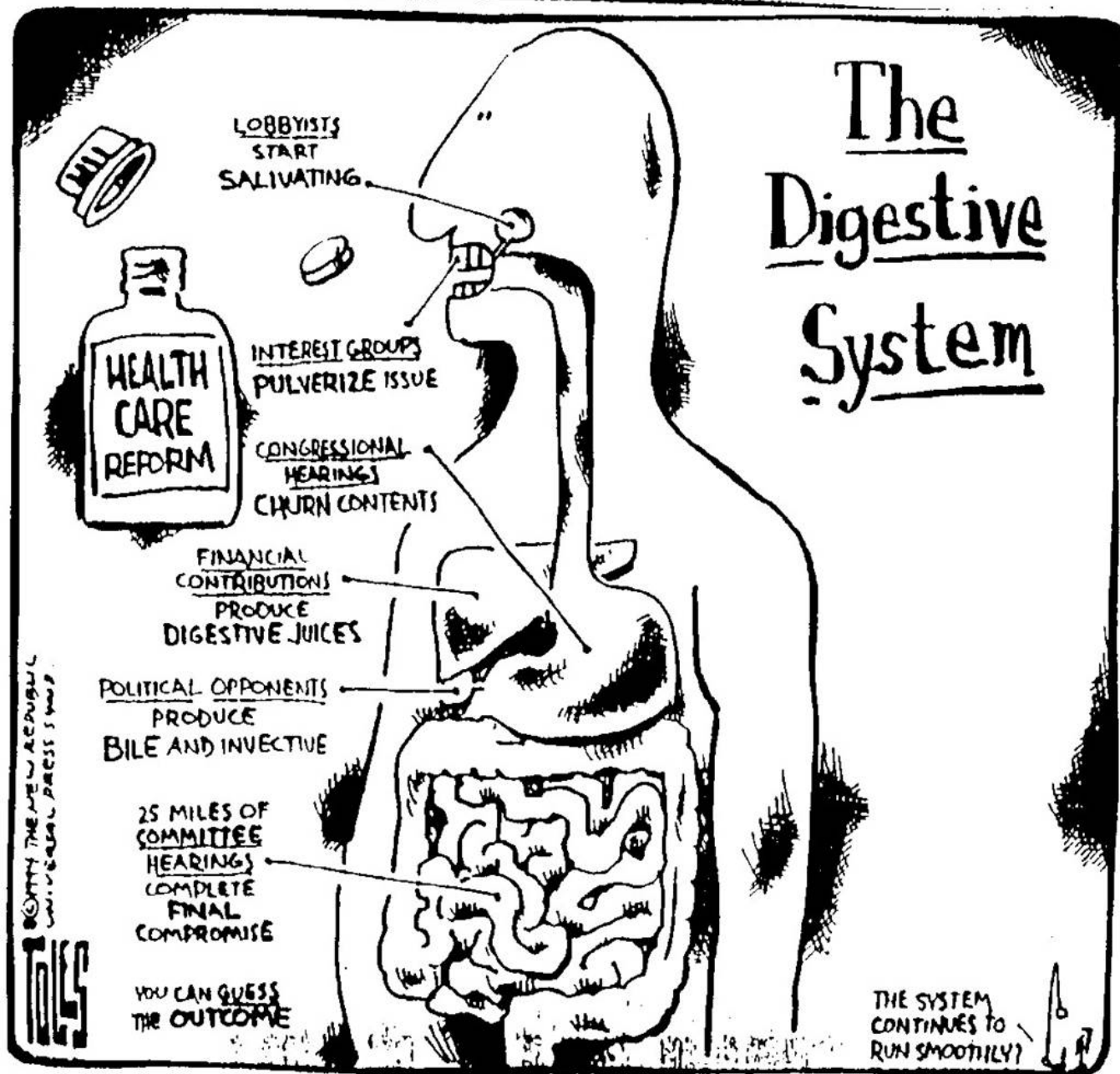
\$1.5 billion

\$2.9 billion



ROBERT  
GRAHAM  
CENTER

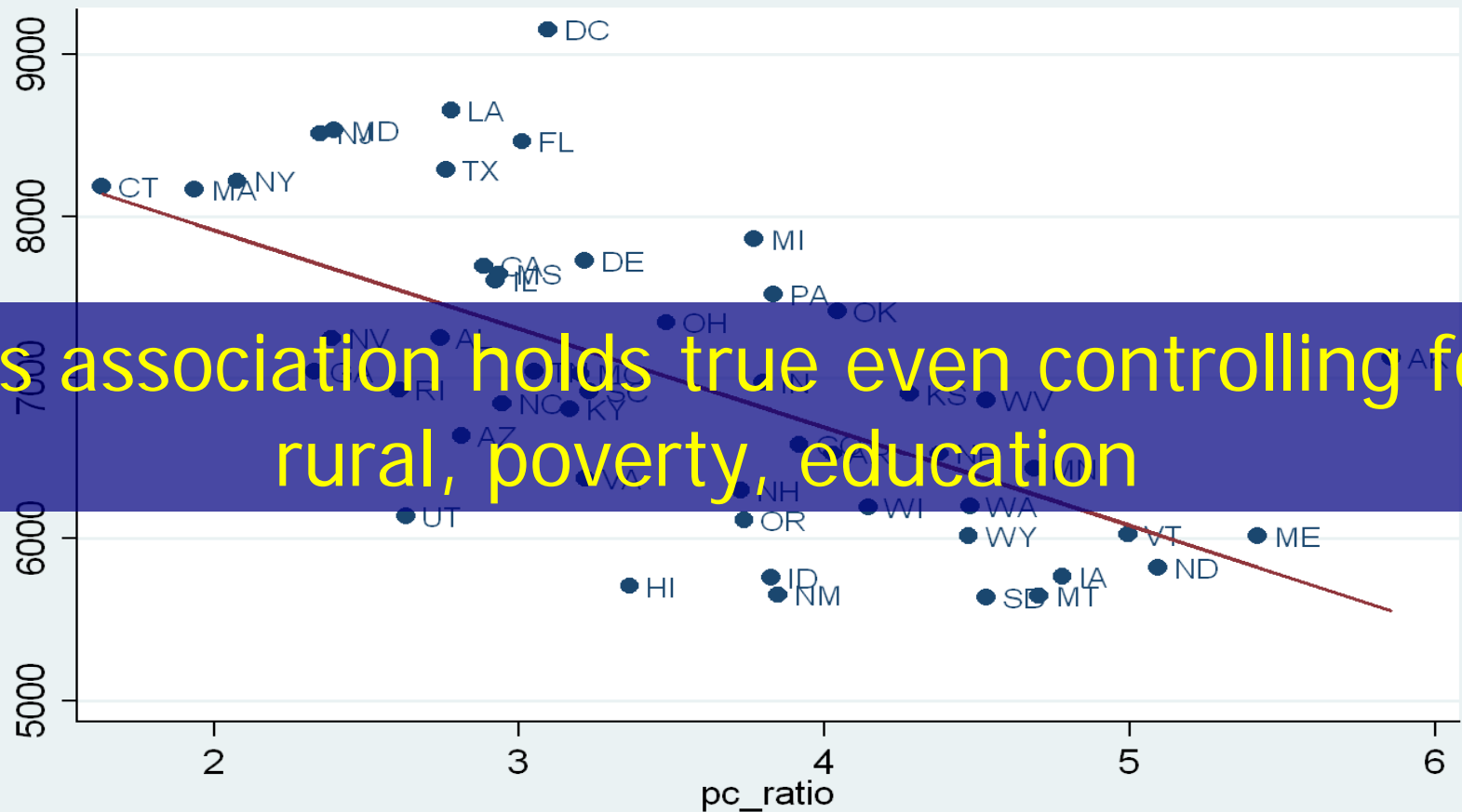
*AAFP Center for Policy Studies*



OBERT  
RAHAM  
ENTER

Policy Studies

Greater numbers of family physicians per capita is associated with lower cost care



Family Physicians per  
10,000 and spending, 2006

● cost — Fitted values

# Is it too few physicians?

- 97,752 family physicians/general practitioners
  - 1 for every 3,081 persons
- 92,257 general internists
  - 1 per 2,443 adults
- 48,930 general pediatricians
  - 1 for 1,548 children and adolescents
- **238,939 primary care physicians**
  - **1 for every 1,260 persons**
  - (one of all physicians per 454 persons)**



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*



# Is it a Primary Care Shortage?

- Problems:

- Distribution

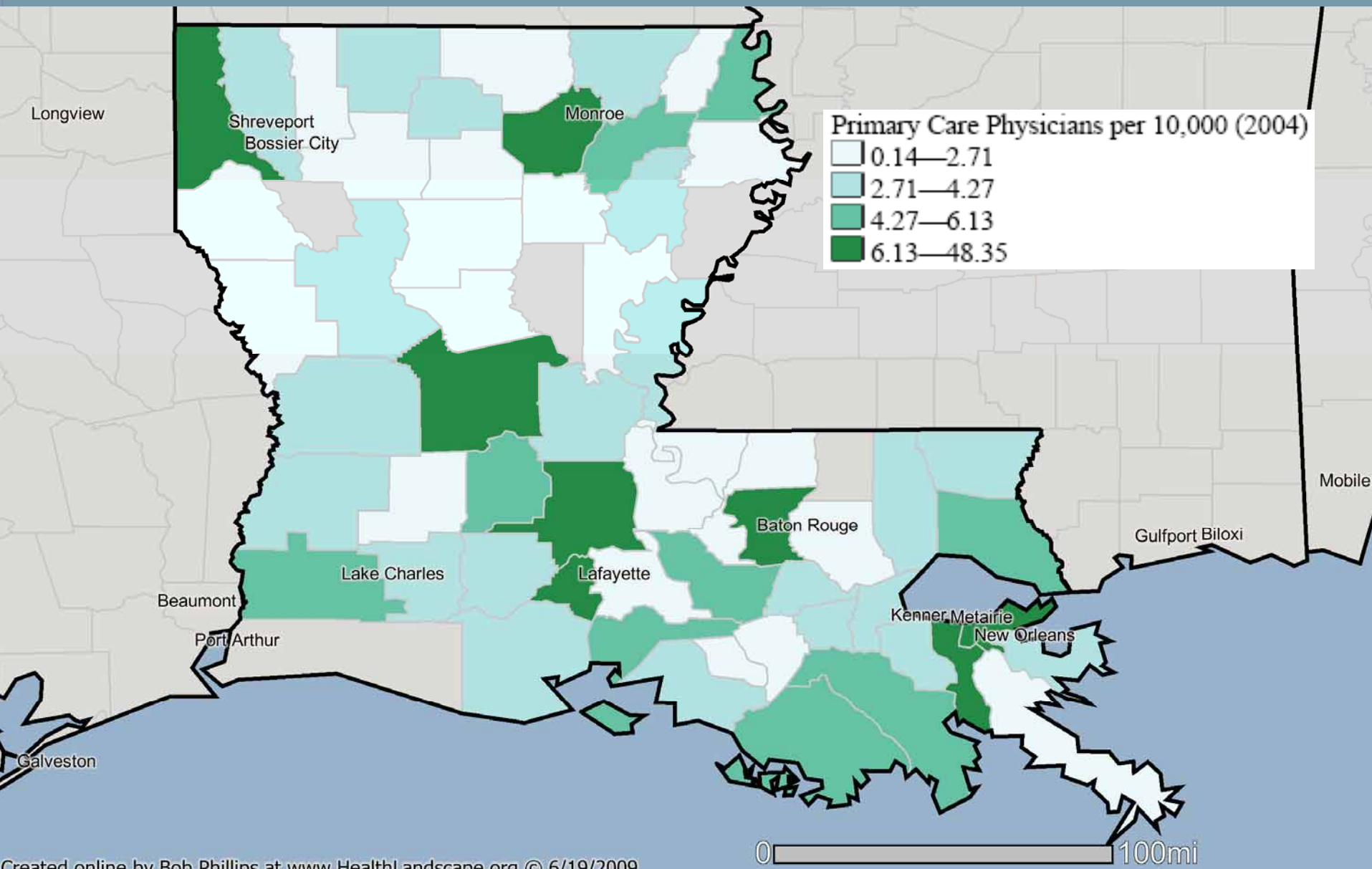
- Still concentrated in desirable areas
    - Relative shortage in underserved and rural areas
    - True for physicians, NPs and Pas

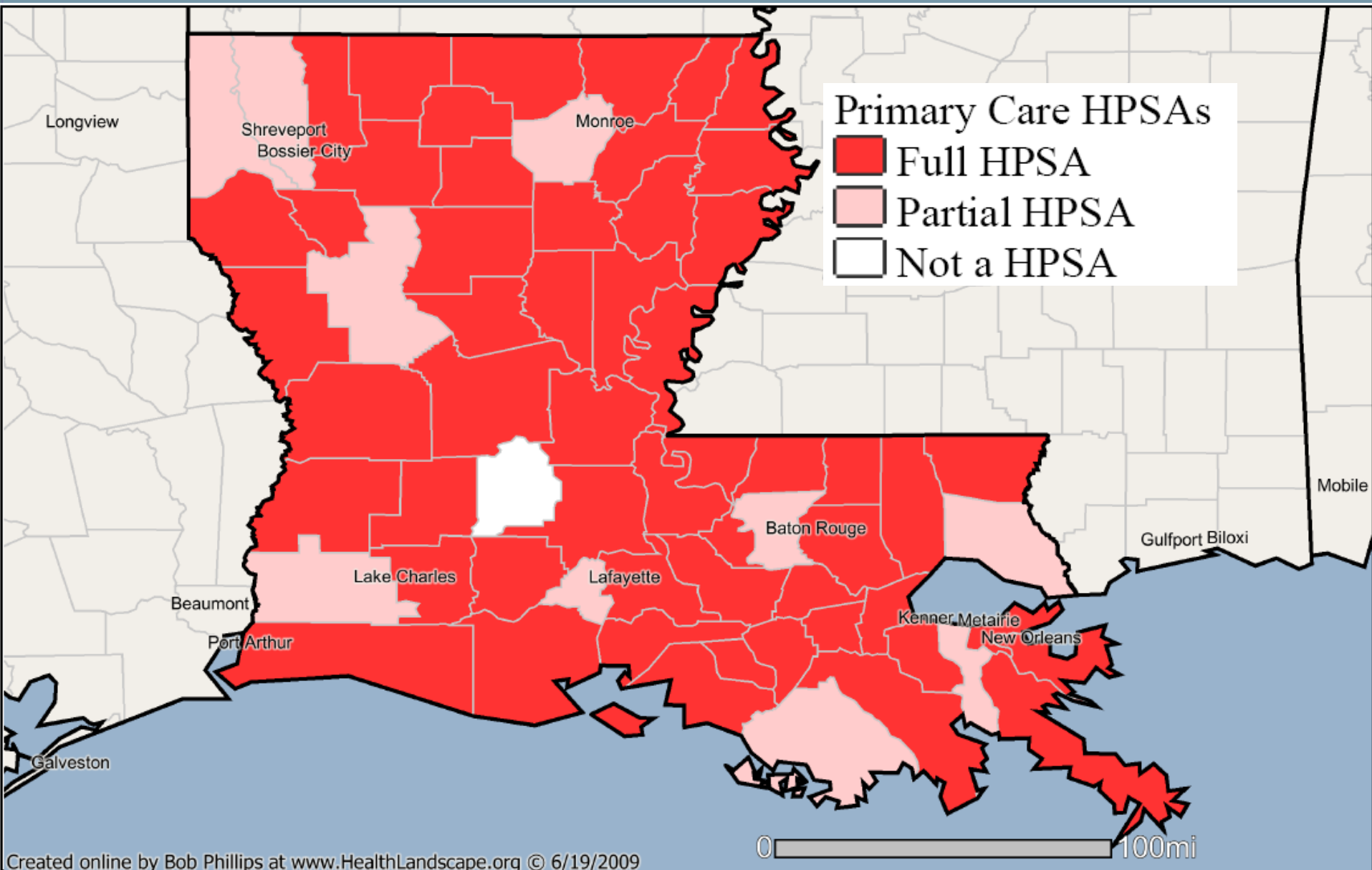
- Scope

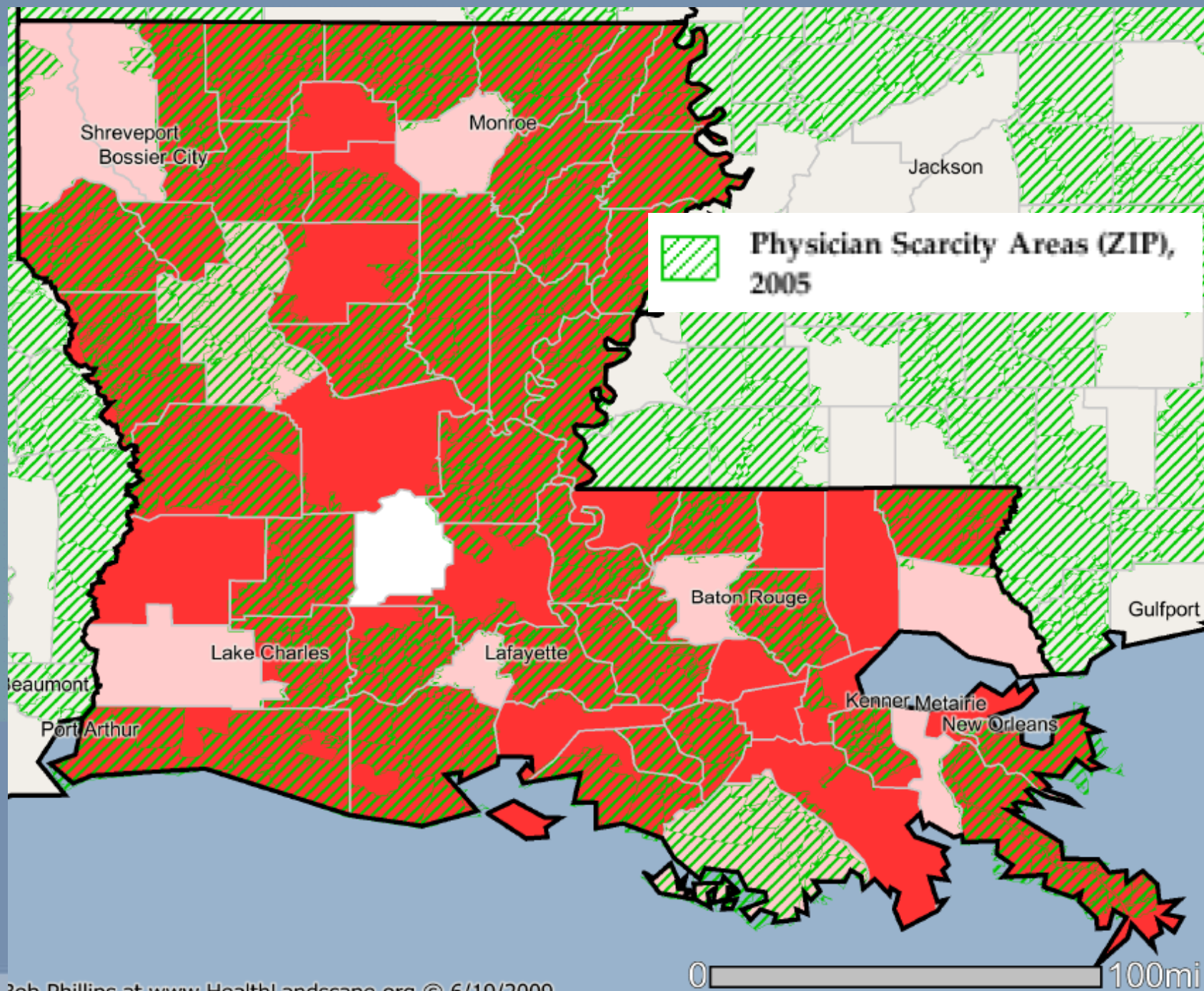
- Primary care physicians performing non-primary care tasks to remain solvent













# What lies ahead: Will there be a Primary Care Shortage?

- What's to come:
  - Substantial decline in US student interest
  - Increased reliance on international students
  - Increased interest in specialization and alternative careers
  - Increased opportunity to specialize
  - Contraction of primary care training programs
  - Majority of PAs now subspecialize; NPs?
- Current physician expansion effort not promoting primary care

# Student Interest

■ General Internal Medicine	2.0%
■ Med/Peds	2.7%
■ Family Medicine	4.9%
■ General Pediatrics	11.7%
■ <b>Total:</b>	<b>21.3%</b>

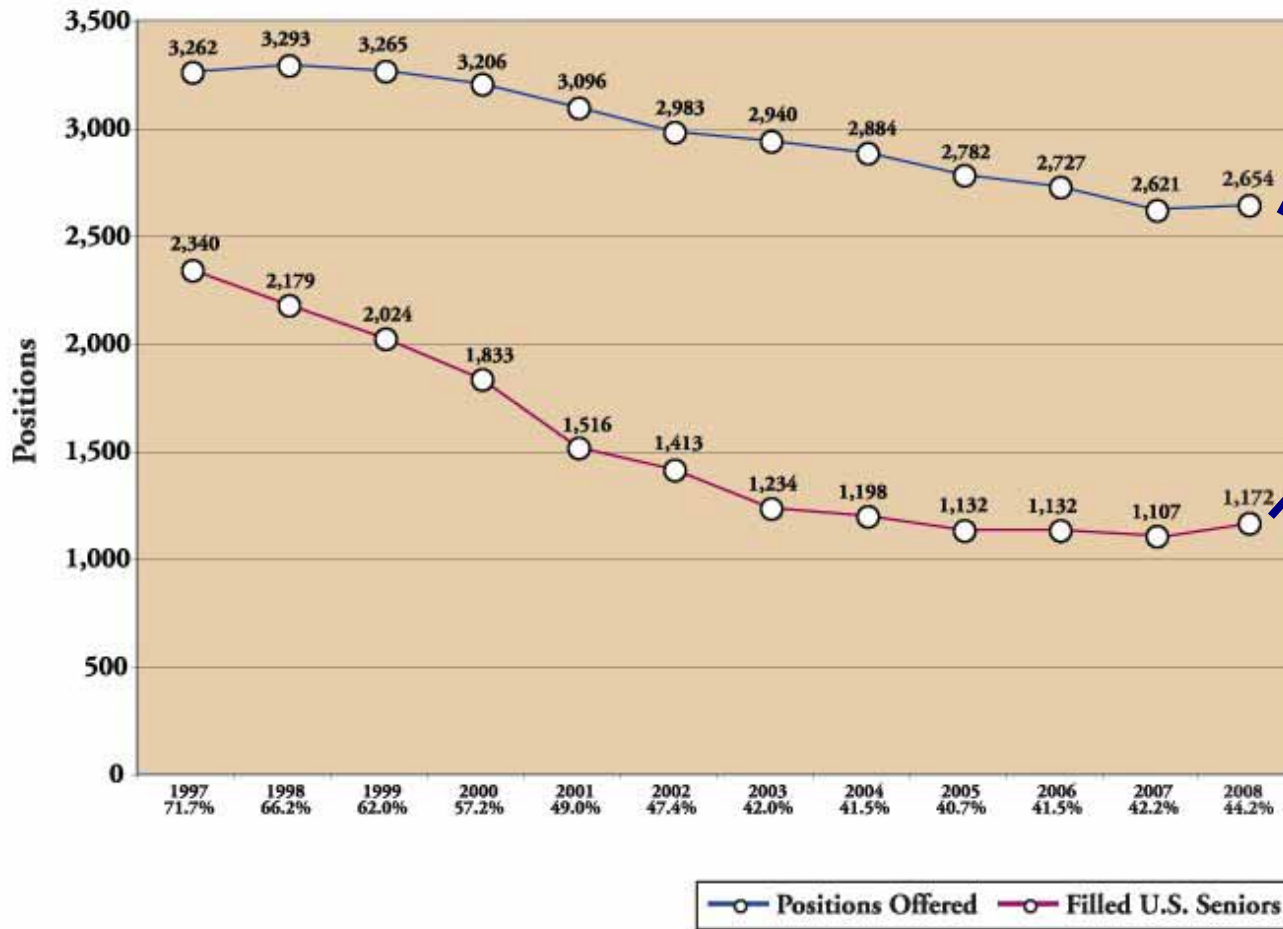
K. E. Hauer et al. Choices Regarding Internal Medicine Factors Associated With Medical Students' Career *JAMA*. 2008;300(10):1154-1164



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# Status check: Family Medicine



**Family  
Medicine  
Positions  
March, 2008**

**Filled by US  
Graduates**

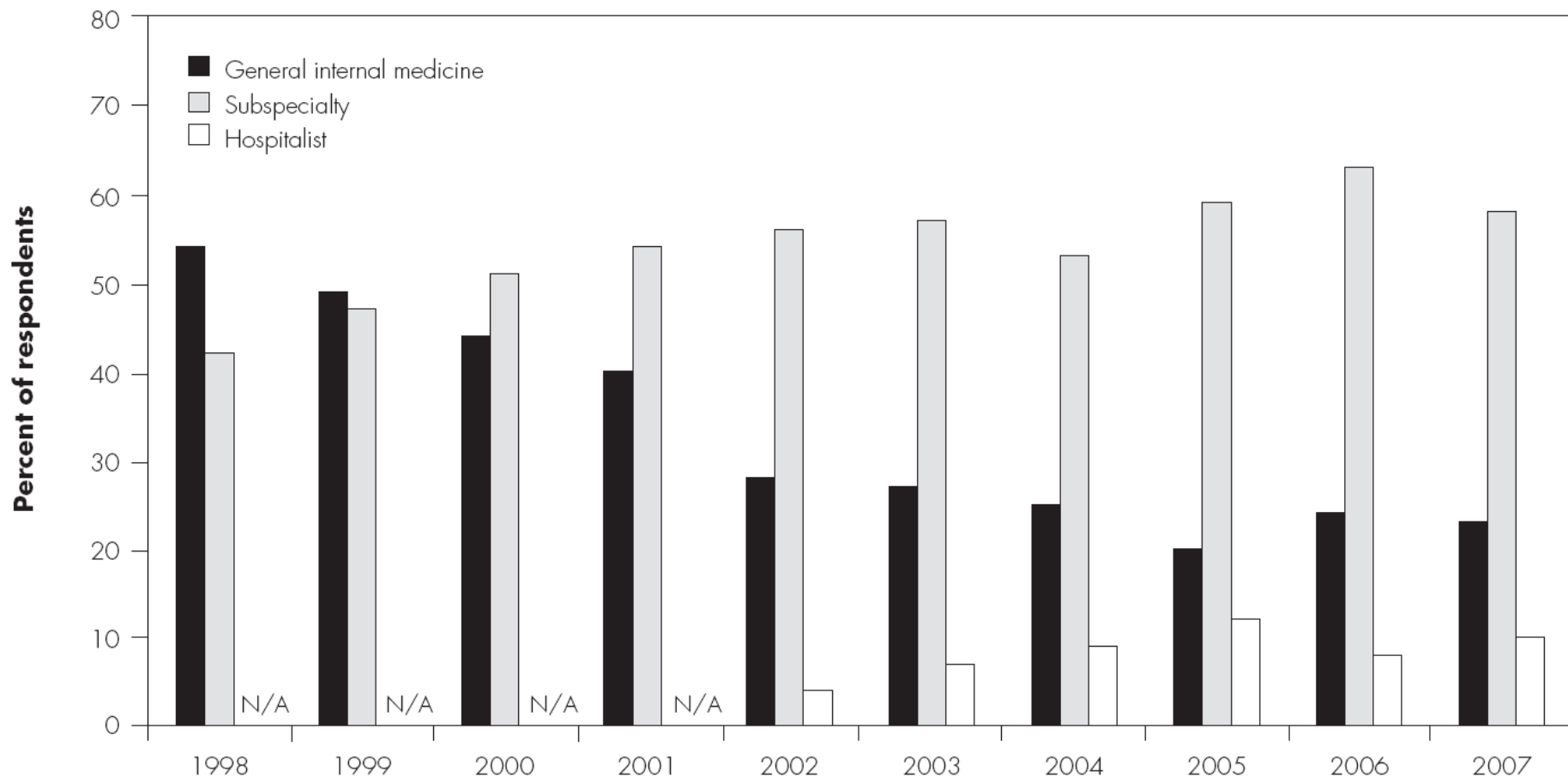


**ROBERT  
GRAHAM  
CENTER**

*AAFP Center for Policy Studies*

**FIGURE  
2-2**

**Proportion of third-year internal medical residents becoming subspecialists or hospitalists is growing**



Note: MedPAC June 2008

Source: Bodenheimer, T. 2006. Primary care—Will it survive? *The New England Journal of Medicine* 355:861–864. Copyright © 2006 Massachusetts Medical Society. All rights reserved. Updated to include years 2006 and 2007, supplied by Thomas Bodenheimer, who obtained the relevant data from The American College of Physicians.

# Erosion of Primary Care Training Capacity

- Since 1996 GME cap was put in place in 1996, positions in the annual student Match have fallen by
  - 57% for primary care internal medicine
  - 34% for primary care pediatric positions
  - 18% for family medicine



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*



# Primary care losing ground: GME

- Between 2002 and 2006
  - Residency positions grew +7.9%
  - Subspecialty positions grew +24.7%
    - (33% between 2001 and 2008)
  - Primary care positions grew +2.3%
  - Family Medicine positions fell -2.8%
    - However...the estimated number of graduates going on to practice primary care fell 15% (from 28.1% to 23.8%)



# Residency expansion

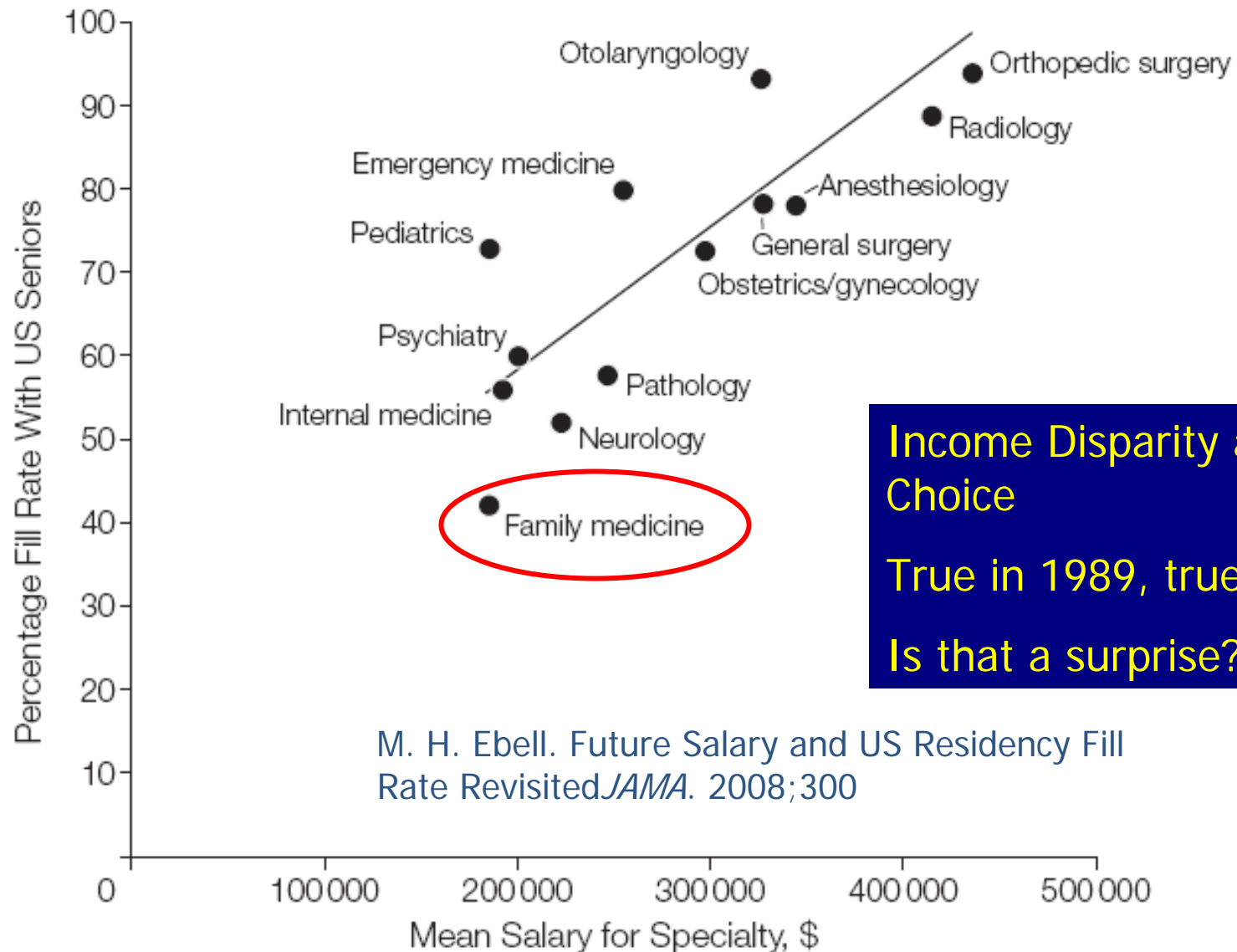
- Growth of specialty/subspecialty spots is bleeding primary care
- PC grads could fall to 17% of residency grads in next 5+ years
- COGME: Hospital incentives all wrong, bending GME to their financial needs



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

**Figure.** Percentage of Positions Filled With US Seniors vs Mean Overall Income By Specialty

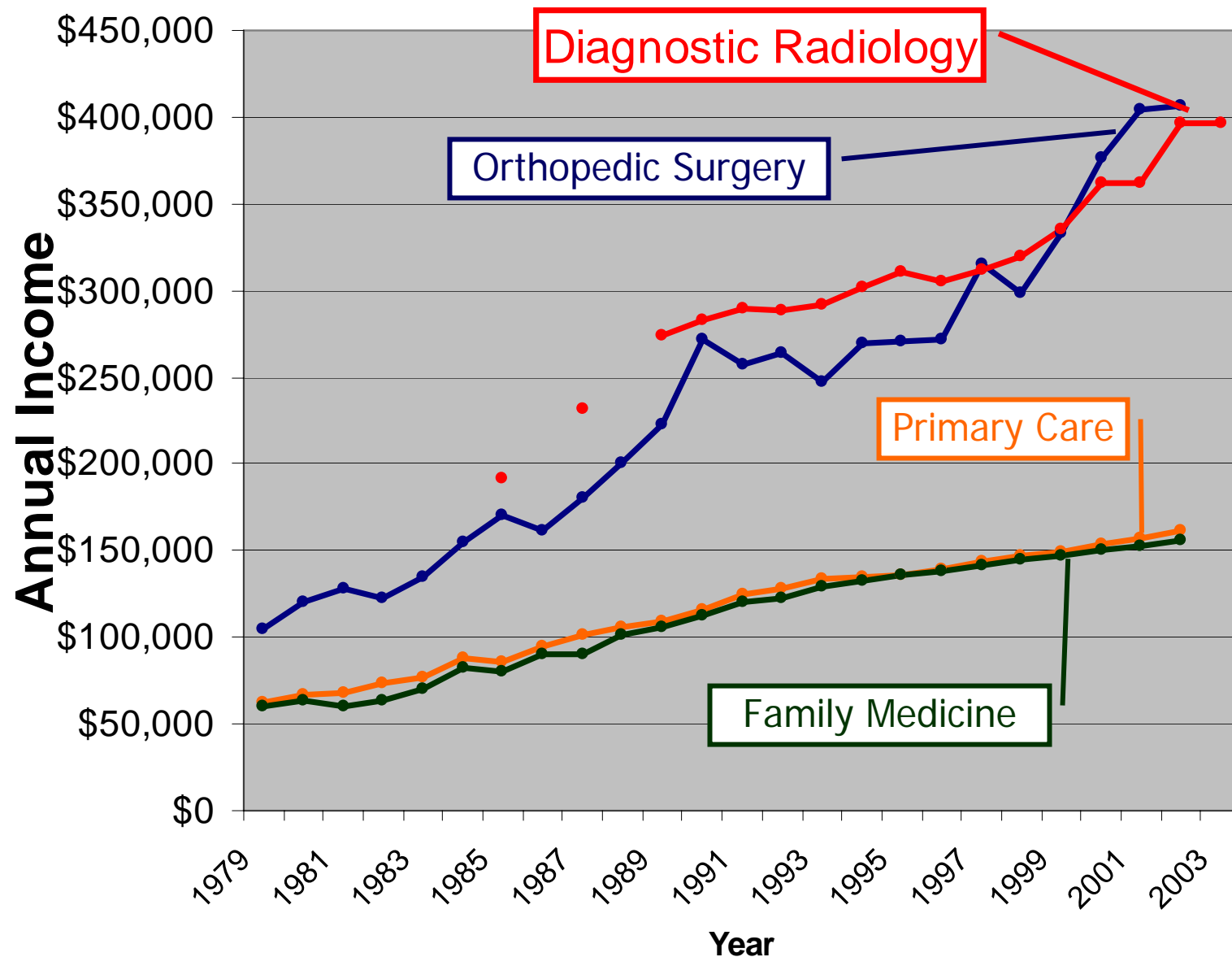


Income Disparity affects Choice

True in 1989, true now

Is that a surprise?

# Progress of the Physician Payment Gap



# Message to the Hill

- Primary Care cannot fulfill its role in Healthcare Reform if specialty income disparity and training models aren't changed
- Neither moves much by tweaking



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# Family Medicine is Primary Care

Adults Usual source of health care	Adjusted expenditures	Difference from FP/GP
<b>Total Healthcare Expenditures</b>		
Family Medicine (FP/GP)	\$2,753	Ref
General Internist (IM)	\$3,734	\$981*
Sub-Specialists	\$3,521	\$768*
Non-Hospital clinic	\$2,414	-\$339*
Hospital or other facility	\$2,504	-\$249*
Has No USC	\$865	-\$1,888*

# "Primary-Careness" 60% threshold for Medicare bonus

	RGC Part B 2006 non- institutional only	MedPAC Part B 2006 institutional & non-institutional
Geriatric Medicine	65.1%	65.0%
Family Medicine	58.4%	62.5%
Internal Medicine	38.9%	44.4%
Pediatric Medicine	36.1%	36.5%
Other physicians	17.4%	13.4%

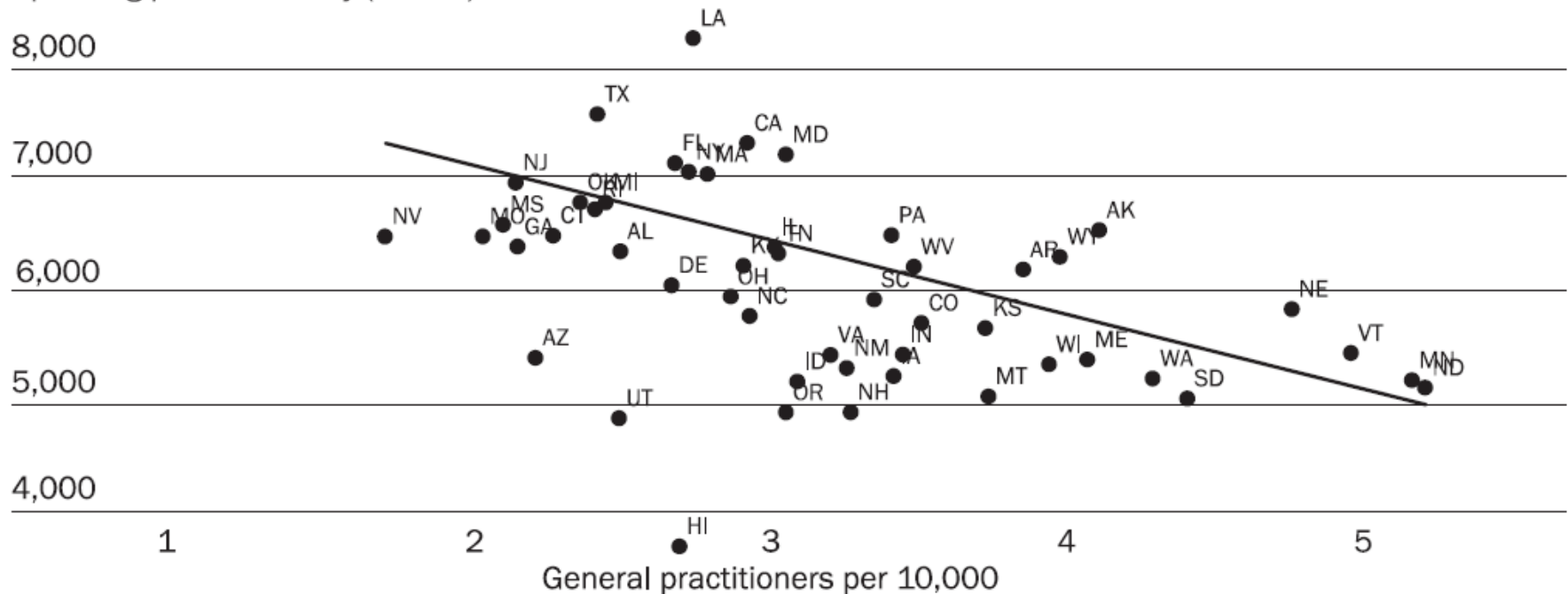


# More “generalist” physicians per capita is associated with lower cost care

## EXHIBIT 9

### Relationship Between Provider Workforce And Medicare Spending: General Practitioners Per 10,000 And Spending Per Beneficiary In 2000

Spending per beneficiary (dollars)

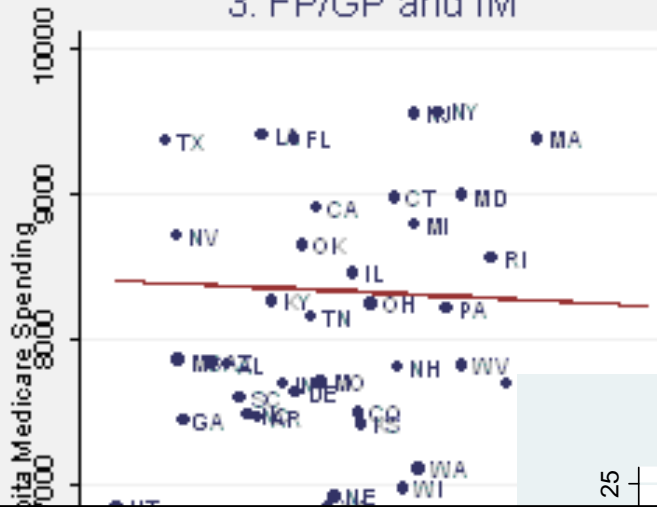


SOURCES: Medicare claims data; and Area Resource File, 2003

AAPF Center for Policy Studies

Baicker and Chandra, Health Affairs April 2004

3. FP/GP and IM



4. FP/GP ONLY



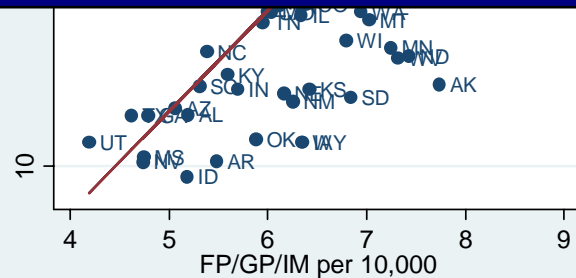
1. FP/GP and IM

2. FP/GP



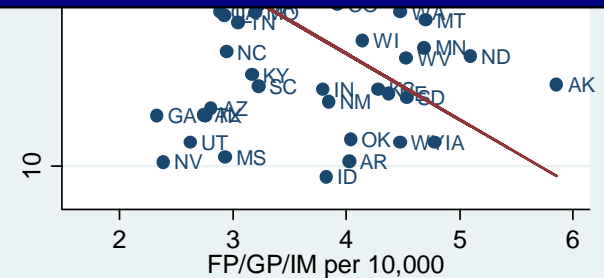
Lower Medicare spending correlated with FP/GP per population -- but not if GIM included

General Internists are more likely to locate like non-primary care specialists



● spec\_ratio — Fitted values

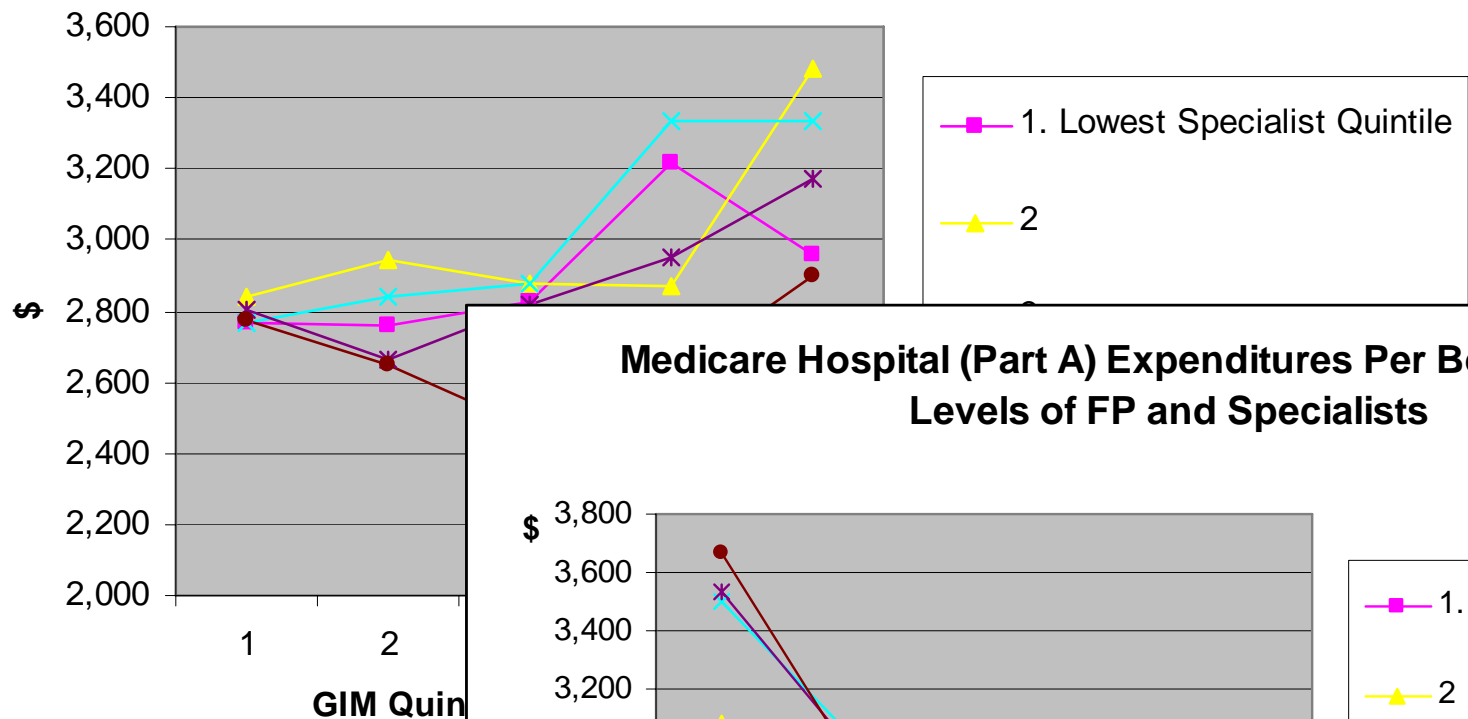
Source: 2006 AMA Masterfile



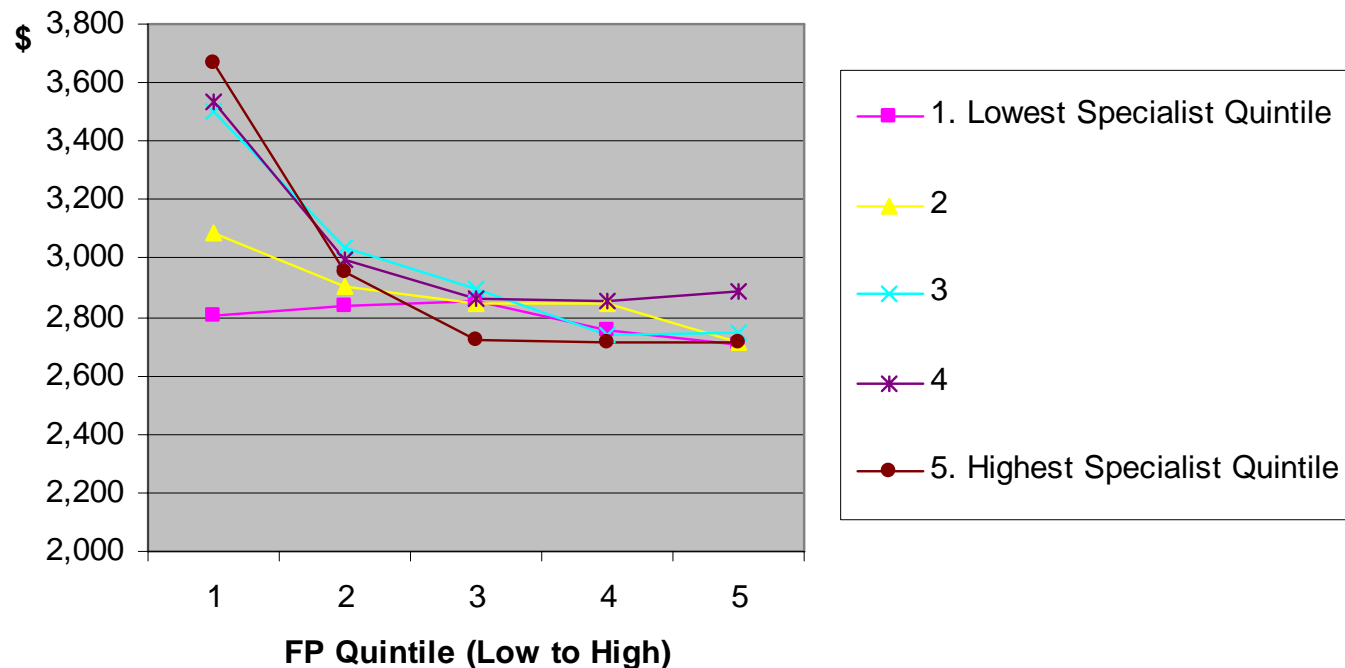
● spec\_ratio — Fitted values

Source: 2006 AMA Masterfile

## Medicare Hospital (Part A) Expenditures Per Beneficiary, By Levels of GIM and Specialists



## Medicare Hospital (Part A) Expenditures Per Beneficiary, By Levels of FP and Specialists



# The Stick

- Primary care payment policy is threatening
  - In a budget neutral Congress = food fight
  - Need to prevent primary care schism = bring general internal medicine along
  - Need to be strong in message and grassroots
- Friends are unwilling to lead
  - Key business leaders are cheerleading but looking to Congress, Medicare to lead



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*

# The Stick

Your Value is finally being recognized and  
may be rewarded...

You'll need to enter the fray...

Bring a stick



ROBERT  
GRAHAM  
CENTER

*AAFP Center for Policy Studies*